



(A United Methodist-Related Institution)
Investing In Africa's Future



SHAPING THE IP LANDSCAPE IN AFRICA



MIP CURRICULUM

**WIPO-ARIPO-AU/MIP/16/INF.1PROV.
ORIGINAL: ENGLISH
DATE: AUGUST 2016**

MASTERS DEGREE IN INTELLECTUAL PROPERTY PROGRAM

Organized by

The World Intellectual Property Organization (WIPO),
The African Regional Intellectual Property Organization (ARIPO),
Africa University (AU), Mutare, Zimbabwe
and with the assistance of the Government of Japan

From May 1, 2017 to April 30, 2018

(Distance Learning: May 1 to July 21, 2017)

(Residential Phase: August 1 to December 8, 2017)

First Phase: Distance Learning	COURSE CONTENT	INSTRUCTORS	HOURS
May 1 to May 22	DL-101: General Course on Intellectual Property	WIPO Academy	50
May 22 to June 25	DL-301: Patents	WIPO Academy	120
June 25 to July 21	DL-302: Trademarks, Industrial Designs and Geographical Indications	WIPO Academy	120

Second Phase: Residential	ORIENTATION, REGISTRATION & DL EXAMINATIONS	INSTRUCTORS	HOURS
Week 1			
Tuesday, August 1	Arrival	Africa University	9h00 – 12h00 (3hrs) 14h00 – 16h00 (2hrs)
Wednesday, August 2	Registration and ID Processing	Africa University	9h00 – 12h00 (3hrs) 14h00 – 16h00 (2hrs)
Thursday, August 3	Administrative Formalities with ICT Department, Registry, Security, Medical Unit etc. English Diagnostic Test Institute Orientation Library Orientation	Africa University	9h00 – 12h00 (3hrs) 14h00 16h00 (2hrs)
Friday, August 4	Processing of Study Permit Personal Study for DL Examinations	Africa University,	9h00 – 12h00 (3hrs) 14h00 – 16h00 (2hrs)

Second Phase: Residential	ORIENTATION, REGISTRATION & DL EXAMINATIONS	INSTRUCTORS	HOURS
Week 2			
Monday, August 7	Public Holiday – Heroes’ day		9h00 – 12h00 (3hrs) 14h00 – 16h00 (2hrs)
Tuesday, August 8	Public Holiday – Defence Forces Day		9h00 – 12h00 (3hrs) 14h00 – 16h00 (2hrs)
Wednesday, August 9	Distance Learning Examination (DL-101)	WIPO Academy and Africa University	9h00 – 12h00 (3hrs) 14h00 – 16h00 (2hrs)
Thursday, August 10	Distance Learning Examination (DL-301)	WIPO Academy and Africa University	9h00 – 12h00 (3hrs) 14h00 – 16h00 (2hrs)
Friday, August 11	Distance Learning Examination (DL-302)	WIPO Academy and Africa University	9h00 – 12h00 (3hrs) 14h00 – 16h00 (2hrs)

Week 3	UNIVERSITY REGISTRATION AND FORMALITIES	INSTRUCTORS	
Monday, August 14	Lectures on IP Research Methodology and Pedagogy		9h00 – 12h00 (3hrs) 14h00 – 16h00 (2hrs)
Tuesday, August 15	Lectures on Research Methodology and Pedagogy Take Home Assignment on research and writing		9h00 – 12h00 (3hrs) 14h00 – 16h00 (2hrs)
Wednesday, August 16	Lectures on Statistical Analysis		9h00 – 12h00 (3hrs) 14h00 – 16h00 (2hrs)
Thursday, August 17	Discussion of take Home Assignment on research and writing Proposal Writing in IP		9h00 – 12h00 (3hrs) 14h00 – 16h00 (2hrs)
Friday, August 18	General Legal Principles and Intellectual Property Law		9h00 – 12h00 (3hrs) 14h00 – 16h00 (2hrs)

		INSTRUCTORS	HOURS
Friday, August 25	ARIPO Framework for Industrial Property: - Patents and Utility Models - Trademarks and GIs - Plant Variety Protection		9h00 – 12h00 (3hrs) 14h00 – 16h00 (2hrs)

Week 5:	MODULE 2: PATENTS AND UTILITY MODELS	INSTRUCTORS	
Monday August 28	Patents and Utility Models: <ul style="list-style-type: none"> - Overview of Objectives and Requirements for Utility Models Protection - Africa and Protection of Utility Models: Innovation Development and Promotion - Overview of the Objectives and Requirements for Patent Protection Case Studies		9h00 – 12h00 (3hrs) 14h00 – 16h00 (2hrs)
Tuesday, Tuesday August 29	Introduction to Patent Database Searching Patent Drafting		9h00 – 12h00 (3hrs) 14h00 – 16h00 (2hrs)
Wednesday, August 30	Patent Drafting		9h00 – 12h00 (3hrs) 14h00 – 16h00 (2hrs)
Thursday, August 31	Patent Drafting		9h00 – 12h00 (3hrs)
	Patent Drafting		14h00 – 16h00 (2hrs)
Friday, September 1	Patent Drafting		9h00 – 12h00 (3hrs)
	Practicals on Patent Drafting		14h00 – 16h00 (2hrs)

Week 6:	MODULE 1: INDUSTRIAL DESIGNS	INSTRUCTORS	HOURS
Monday, September 4	Industrial Designs <ul style="list-style-type: none"> - Subject matter & Importance of Designs - Overlap between Copyright, Trademark and Design Protection - Requirements for protection - Duration & Renewal - International and Regional Protection Systems: the Hague Agreement Concerning the International Registration of Industrial Designs and the European Community Design system 		9h00 – 12h00 (3hrs) 14h00 – 16h00 (2hrs)
Tuesday, September 5	<ul style="list-style-type: none"> - Drafting of Design Applications - Filing and Registration Procedure (International) Case Studies on Designs (International and Japan)		9h00 – 12h00 (3hrs) 14h00 – 16h00 (2hrs)
Wednesday, September 6	<ul style="list-style-type: none"> - Filing and Registration Procedure (National and Regional) - The Exclusive Rights of a Design Owner - Exceptions to the Exclusive Rights - Exploitation of Designs: <ul style="list-style-type: none"> • Assignments • Licenses Group discussions on Industrial Designs		9h00 – 12h00 (3hrs) 14h00 – 16h00 (2hrs)
Thursday, September 7	<ul style="list-style-type: none"> • Types of Infringements • Defences to Claims of Infringement Case Studies on Designs (From the Region)		9h00 – 12h00 (3hrs) 14h00 – 16h00 (2hrs)
Friday, September 8	Group Discussion on Assignments Personal Study		9h00 – 12h00 (3hrs) 14h00 – 17h00 (3hrs)

Week 8:	MODULE 4: BRANDING(GIs and Unfair Competition)	INSTRUCTORS	HOURS
Monday, September 18	<p>Geographical Indications Nature, Scope and Rationale for Protection The Protection of Geographical Indications at the International Level:</p> <ul style="list-style-type: none"> - Paris Convention for the Protection of Industrial Property - Lisbon Agreement for the Protection of Appellations of Origin and their International Registration - The Agreement on Trade Related Aspects of Intellectual Property Rights (TRIPS) - New Developments 		<p>9h00 – 12h00 (3hrs)</p> <p>14h00 – 16h00 (2hrs)</p>
Tuesday, September 19	<p>Regional and National Systems for Protection of Geographical Indications Examples and Case Studies on GIs</p>		<p>9h00 – 12h00 (3hrs)</p> <p>14h00 – 16h00 (2hrs)</p>
Wednesday, September 20	<p>Unfair Competition: Nature, Role and Scope of Unfair Competition</p> <p>Protection at International Level</p> <p>Modes of Protection under National Systems Case Studies</p>		<p>9h00 – 12h00 (3hrs)</p> <p>14h00 – 16h00 (2hrs)</p>
Thursday, September 21	<p>New Models of Branding: Character Merchandising and Sports, Entertainment and other Public Personae</p> <p>Modes of Protection Case Studies</p>		<p>9h00-12h00 (3hrs)</p> <p>14h00-17h00 (2 hrs)</p>
Friday, September 22	<p>Matriculation Ceremony</p> <p>Intellectual Property, Competition/Anti-Trust: An Overview of the Intersection</p>		<p>9h00 – 12h00 (3hrs)</p> <p>14h00 – 16h00 (2hrs)</p>

Week 9:	MODULE 5: COPYRIGHT AND RELATED RIGHTS	INSTRUCTORS	HOURS
Monday, September 25	Examinations on Modules 3 & 4	Africa University	9h00- 12h00 (3hrs) 14h00– 16h00 (2hrs)
Tuesday, September 26	Copyright and Related Rights: Introduction to Copyright Law: History, Philosophy, Objectives International Framework for Protection: - The Berne Convention for the Protection of Literary and Artistic Works - The Rome Convention - Beijing Treaty on Audio Visual Performances - Marrakesh Treaty to Facilitate Access to Published Works for Persons Who Are Blind, Visually Impaired, or Otherwise Print Disabled		9h00 – 12h00 (3hrs) 14h00– 16h00 (2hrs)
Wednesday, September 27	Copyright protection – Regional and national laws Subject Matter of Protection Requirements for Protection Protecting Ideas- Limits of Copyright/Role of Confidentiality Agreements Term of Copyright		9h00 – 12h00 (3hrs) 14h00– 16h00 (2hrs)
Thursday, September 28	Ownership of Copyright and Related Rights Copyright in Employee Works and Commissioned Works Transfer of Copyright: Assignment, Licensing etc Copyright Contracts in different sectors Limitations and Exceptions to Copyright		9h00 – 12h00 (3hrs) 14h00 – 16h00 (2hrs)
Friday, September 29	Infringement of Copyright Defences Discussion of Proposals on Copyright		9h00 – 12h00 (3hrs) 14h00 – 16h00 (2hrs)

Week 10:	MODULE 5 CONT'D: COPYRIGHT AND RELATED RIGHTS	INSTRUCTORS	HOURS
Monday, October 2	Administration & Collective Management of Copyright and Related Rights Imperatives of Collective Administration Areas of Collective Administration International Framework		9h00 – 12h00 (3hrs) 14h00 – 16h00 (2hrs)
Tuesday, October 3	Legislative Options for Collective Management Roles of CMOs The Cultural/Entertainment Industries and CMOs		9h00 – 12h00 (3hrs) 14h00 – 16h00 (2hrs)
Wednesday, October 4	Copyright and Related Rights in the Digital Environment: Overview of the Issues - Prospects and Challenges of Digital Copyright - Digital Copyright and E-Commerce - Peer to Peer File Sharing and Beyond - Collective Management in the Digital Environment - Technological Protection Measures - Access to Knowledge and Copyright in the Digital Age		9h00 – 12h00 (3hrs) 14h00 – 17h00 (3hrs)
Thursday, October 5	Responses to Copyright and Related Rights in the Digital Environment: International Framework: Regional and National Laws (EU Directive, US DMCA, Legislative Responses in Selected African Countries Protection of Computer Programs/Software Licensing of Software - Types of software Licences (proprietary, open source and freeware)		9h00 – 12h00 (3hrs) 14h00 – 17h00 (3hrs)
Friday, October 6	Protection of Databases Infringement of Rights in the Digital Environment Services of the WIPO Mediation and Arbitration Centre Discussion of Proposals on Copyright in the Digital Environment		9h00 – 12h00 (3hrs) 14h00 – 16h00 (2hrs)

Week 11:	MODULE 6: IP AND PUBLIC HEALTH; FOOD SECURITY AND BIOTECHNOLOGY		HOURS
Monday, October 9	Examinations on Module 5	Africa University	9h00 – 12h00 (3hrs) 14h00 – 16h00 (2hrs)
Tuesday, October 10	<ul style="list-style-type: none"> - Public Health, Innovation and Intellectual Property- an Overview - The Interface between Intellectual Property and Public Health 		9h00 – 12h00 (3hrs) 14h00 – 16h00 (2hrs)
Wednesday, October 11	<ul style="list-style-type: none"> - Health-Related Flexibilities and Public Policy Options in the WTO/TRIPS Agreement - Intellectual Property in Bilateral Free Trade Agreements 		9h00 – 12h00 (3hrs) 14h00 – 16h00 (2hrs)
Thursday, October 12	<p>IP, BIOTECHNOLOGY AND FOOD SECURITY</p> <p>Intellectual Property and Biotechnology: Plant Breeders and Farmers</p> <ul style="list-style-type: none"> - The Intersections - Stakeholders - the International Legal Regime for Protection Regional (African) Systems National Systems 		9h00 – 12h00 (3hrs) 14h00 – 16h00 (2hrs)
Friday, October 13	<p>Intellectual Property, Biotechnology and Food Security Cont'd</p> <p>Intellectual Property and Climate Change</p> <p>Individual Research</p>		9h00 – 12h00 (3hrs) 14h00 – 16h00 (2hrs)

Week 12:	MODULE 7: TRADITIONAL KNOWLEDGE, FOLKLORE AND GENETIC RESOURCES	INSTRUCTORS	HOURS
Monday, October 16	Dissertation Proposal Drafting	Africa University	9h00 – 12h00 (3hrs) 14h00 – 16h00 (2hrs)
Tuesday, October 17	<p>Access to Genetic Resources , Protection of Traditional Knowledge & Traditional Cultural Expressions (Expressions of Folklore)</p> <ul style="list-style-type: none"> - International Debates and Recent Developments (IGC, TRIPS & WTO) <p>Access to Genetic Resources and Protection of TK:</p> <ul style="list-style-type: none"> - The Convention on Biological Diversity (CBD) and Nagoya Protocol 		9h00 – 12h00 (3hrs) 14h00 – 17h00 (3hrs)
Wednesday, October 18	<p>Approaches to the Protection of TK and TCEs/Folklore</p> <p>Traditional Knowledge in Africa (Including Traditional Medicine)</p> <p>Traditional Cultural Expressions/ Expressions of Folklore in Africa</p>		9h00 – 12h00 (3hrs) 14h00 – 17h00 (3hrs)
Thursday, October 19	<p>Development of Database for Defensive and Positive Protection of TK and TCEs</p> <p>Assignment and Revision (Discussion of Proposals on TK and TCEs)</p>		9h00 – 12h00 (3hrs) 14h00 – 17h00 (3hrs)
Friday, October 20	Field Trip		9h00 – 12h00 (3hrs) 14h00 – 17h00 (3hrs)

Week 13:	MODULE 8: IP AND SMALL AND MEDIUM-SIZED ENTERPRISES AND IP MANAGEMENT	LECTURERS	HOURS
Monday, October 23	Examinations on Modules 6 & 7	Africa University	9h00 – 12h00 (3hrs)
Tuesday, October 24	Setting the scene <ul style="list-style-type: none"> • Defining SMEs • What is the economic contribution made by SMEs to national economies in emerging and developed markets? <ul style="list-style-type: none"> ○ National policies and legislation for the promotion of SMEs • What is the relevance of IP laws for SMEs? <ul style="list-style-type: none"> ○ (Distinguish between industries and stakeholder interests) 		9h00 – 12h00 (3hrs) 14h00 - 16h00 (2hrs)
Wednesday, October 25	<ul style="list-style-type: none"> • How can IP laws be best crafted to suit the promotion of SMEs and to meet national economic goals defining innovation? Innovation Management <ul style="list-style-type: none"> • What drives innovation? <ul style="list-style-type: none"> ○ The relevance of IP <ul style="list-style-type: none"> ▪ Innovation Policies • The Life Cycle of an Innovation • Intellectual Property Management in Inter firm Research and Development Collaborations <ul style="list-style-type: none"> ○ Collaborative innovation ○ Open innovation 		9h00 – 12h00 (3hrs) 14h00 - 16h00 (2hrs)
Thursday, October 26	<ul style="list-style-type: none"> • What type(s) of innovation is/are appropriate for SMEs in emerging economies? Use of IP by SMEs/IP Management <ul style="list-style-type: none"> • How can SMEs best use existing IP • Frameworks? <ul style="list-style-type: none"> ○ Business strategy and IPR use 		9h00 – 12h00 (3hrs) 14h00 - 16h00 (2hrs)
Friday, October 27	<ul style="list-style-type: none"> • Innovation management and IP <ul style="list-style-type: none"> ○ IP Audits ○ IP acquisition ○ IP exploitation IP monitoring and enforcement Discussions of Dissertation Proposals (SMEs and IP Management)		9h00 – 12h00 (3hrs) 14h00 - 16h00 (2hrs)

Week 14:	MODULE 9: IP ASSET MANAGEMENT, STRATEGIC PLANNING, TECHNOLOGY TRANSFER AND LICENSING	INSTRUCTORS	HOURS
Monday, October 30	<p>Developing National IP Policy and Strategy: Importance, role and goals of National IP Policy and Strategies. Methodology and tools for formulation national IP policy and strategy. Linking national IP policy and strategy to existing national development policies and strategies. Experiences and best practices</p> <p>Developing Institutional IP Policies: Stakeholders in the generation and commercialization of IP assets, needs for and objectives of IP policies, issues to consider in institutional IP policy (ownership, benefit sharing, privately sponsored or joint research, conflict of interests, spin-off and startups, etc) tools and structure for implementation of IP policy</p>		<p>9h00 – 12h00 (3hrs)</p> <p>14h00 – 16h00 (2hrs)</p>
Tuesday, October 31	<p>Institutional Structures for Commercialization and Exploitation of IP Assets: Technology transfer offices, incubation services, university based companies, industrial parks. Examples</p> <p>Modes (pathways) for Commercialization and Exploitation of IP Assets: routes for commercialization - own exploitation, sale, licensing, joint venture, merger and acquisition and monetization.</p>		<p>9h00 – 12h00 (3hrs)</p> <p>14h00 – 16h00 (2hrs)</p>
Wednesday, November 1	<p>Licensing of IP Assets: Licensing terminologies, definitions and concepts. Preparation for licensing negotiations. Extents of rights in licensing agreement – exclusive rights, non-exclusive rights, sole licensing, most favored licensee, and sub licensing. Subject matter in licensing agreement (duration, geographical coverage, technology improvement, technical assistants, royalty and related financial administration)</p> <p>Negotiation Skills for Better Outcomes in IP Deals –Negotiation Preparation</p> <p>Negotiating Money Terms: Distributive Bargaining Strategies to Slice a Fixed Pie. Strategies to expand the Pie; Asian and African countries' perspective on IP Management</p> <p>Valuation of IP assets: Importance of valuation</p>		<p>9h00 – 12h00 (3hrs)</p> <p>14h00 – 16h00 (2hrs)</p>

Week 15:	MODULE 10: INNOVATION AND ENTREPRENEURSHIP	INSTRUCTORS	HOURS
Monday, November 6	<p>Distinguishing Invention from Innovation: A review of the role of intellectual property in the invention process. Importance of understanding invention and innovation. Understanding the invention process. A review of the innovation process. Different dimensions of innovation as addressing market needs.</p> <p>Key Factors for Success in Innovation: Understanding the multi-dimensional nature of innovation and the various factors that contribute to success; identifying innovations and market opportunities</p>		9h00 – 12h00 (3hrs) 14h00 – 16h00 (2hrs)
Tuesday, November 7	<p>Business Model Canvas (BMC) and Lean Start- up Methodology Introduction to the lean start-up and business model canvas as guiding principles in the entrepreneurship journey, from idea to Minimum Viable Product (MVP) and to a sustainable business. Introduction to the Business Model Canvas as a tool to apply quickly / cheaply to test the viability of and scalability of business ideas; Review of the BMC nine elements in business creation and growth.</p> <p>Opportunity Assessment using BMC, other relevant tools, as well as Intellectual Property as a lever for competitive Advantage: Freedom to Operate, Other People’s IP (Licensing for market competitiveness); opportunity assessment based on technology, market, people, competitor analysis and competitive advantage, distribution and business model; the elevator pitch to investors (what to pitch and how to pitch)</p>		9h00 – 12h00 (3hrs) 14h00 – 16h00 (2hrs)
Wednesday, November 8	<p>Establishing and Funding the Venture</p> <ul style="list-style-type: none"> - Lean startup principles within the context of BMC - Bootstrapping the business <p>Different sources of funding (grants, loans, equity, early stage, venture capital)</p> <p>Ideation and practical implementation of BMC and Lean Start-up Principles</p> <ul style="list-style-type: none"> - Teams to identify challenges in society and implement the ideation phase to find a solution / innovation that can be the basis for a new venture 		9h00 – 12h00 (2hrs) 13h00 – 16h00 (3hrs)

Thursday, November 9	<p>The Business Plan and practical exercises based on tools learnt to date</p> <p>Ideation and practical implementation of BMC and Lean Start-up Principles (continued)</p> <p>Ideation and practical implementation of BMC and Lean Start-up Principles (continued)</p> <ul style="list-style-type: none"> - Teams to do high level overviews of the challenges being addressed and their innovative response (15minutes per team) - Preparing the elevator pitch 		<p>9h00 – 12h00 (3hrs)</p> <p>14h00–17h00 (3hrs)</p>
Friday, November 10	<p>Ideation and practical implementation of BMC and Lean Start-up Principles (continued)</p> <ul style="list-style-type: none"> - Finalising the elevator pitches and BMC <p>Dragons Den / Pitching sessions</p>		<p>9h00 – 12h00 (3hrs)</p> <p>14h00 – 16h00 (2hrs)</p>

Week 16:	MODULE 11: ENFORCEMENT OF INTELLECTUAL PROPERTY RIGHTS	INSTRUCTORS	HOURS
Monday, November 13	Examinations on Modules 8, 9 & 10	Africa University	9h00 – 12h00 (3hrs)
Tuesday, November 14	Imperatives for Enforcement Preventive and Responsive Strategies for Enforcement Stakeholders in Enforcement International Standards on Enforcement: WIPO Treaties & WTO (TRIPS) Options for Enforcement		9h00 – 12h00 (3hrs) 14h00 – 16h00 (2hrs)
Wednesday, November 15	Enforcement of Intellectual Property Rights Cont'd IP Offices and their Quasi-Judicial Functions Border Measures Litigating IPRS: Civil Action - Requirements and Preliminaries - Discovery - Defences - Civil Remedies		9h00 – 12h00 (3hrs) 14h00 – 16h00 (2hrs)
Thursday, November 16	Litigating IPRS: Criminal Action: - Piracy, Counterfeiting - Identification of Counterfeit Goods Alternative Dispute Resolution Rationale, Modes of ADR Simulation of IP Dispute Settlement		9h00 – 12h00 (3hrs) 14h00 – 16h00 (2hrs)
Friday, November 17	New Media and Models IP Enforcement International Developments and National Strategies Case Studies Discussion of Dissertation Proposals on Enforcement		9h00 – 12h00 (3hrs) 14h00 – 16h00 (2hrs)

Week 17:	RESEARCH DISSERTATION	INSTRUCTORS	HOURS
Monday, November 20	Examinations on Module 11	Africa University	9h00 – 12h00 (3hrs) 14h00 – 16h00 (2hrs)
Tuesday, November 21	Seminar on IP Research Methodology and Pedagogy	Africa University	9h00 – 12h00 (3hrs) 14h00 – 16h00 (2hrs)
Wednesday, November 22	Drafting of Proposals for Dissertation	Africa University	9h00 – 12h00 (3hrs) 14h00 – 16h00 (2hrs)
Thursday, November 23	Drafting of Proposals for Dissertation	Africa University	9h00 – 12h00 (3hrs) 14h00 – 17h00 (3hrs)
Friday, November 24	Clearance with Africa University	Africa University	9h00 – 12h00 (3hrs) 14h00 – 17h00 (3hrs)

Week 18:	RESEARCH DISSERTATION		
Monday, November 27	Students leave Africa University for New Ambassador Hotel (Harare) for a Two-Week Practical Session at ARIPO Headquarters	Africa University	
Tuesday, November 28	Practical Session	Africa University and ARIPO	9h00 – 12h00 (3hrs) 14h00– 16h00 (2hrs)
Wednesday, November 29	Practical Session	Africa University and ARIPO	9h00 – 12h00 (3hrs) 14h00 – 16h00 (2hrs)
Thursday, November 30	Practical Session	Africa University and ARIPO	9h00 – 12h00 (3hrs) 14h00 – 16h00 (2hrs)
Friday, December 1	Practical Session	Africa University and ARIPO	9h00 – 12h00 (3hrs) 14h00 – 16h00 (2hrs)

Week 20:	RESEARCH DISSERTATION	INSTRUCTORS	HOURS
Monday, December 4	Dissertation Proposal Defence	ARIPO and Africa University	9h00 – 12h00 (3hrs) 14h00 – 16h00 (2hrs)
Tuesday, December 5	Dissertation Proposal Defences	ARIPO and Africa University	9h00 – 12h00 (3hrs) 14h00 – 16h00 (2hrs)
Wednesday, December 6	Conference: IP and Innovation in Africa (organized by the Regional Bureau for Africa, WIPO and ARIPO)	WIPO, ARIPO and Africa University	9h00 – 12h00 (3hrs) 14h00 – 16h00 (2hrs)
Thursday, December 7	Conference: IP and Innovation in Africa (organized by the Regional Bureau for Africa, WIPO and ARIPO)	WIPO, ARIPO and Africa University	9h00 – 12h00 (3hrs) 14h00 – 16h00 (2hrs)
Friday, December 8	Evaluation and Closing of the Residential Phase Steering Committee Meeting	WIPO, ARIPO and Africa University	9h00 – 12h00 (3hrs) 14h00 – 16h00 (2hrs)

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